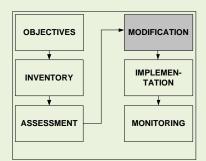
## **MODIFY PACKAGE / AMEND MEASURES**

**DESCRIPTION:** Improving the policy package regarding its effectiveness, efficiency and acceptability by adding or removing measures, and addressing unintended effects and barriers identified during the assessment. After introducing additional measures further effects from inter-measure interaction may appear which have to be assessed. Hence, this stage is essential regarding the decision of whether to implement or to iterate the process by amending measures, i.e. going back to stage 2 or 3.



#### RECOMMENDATIONS

- Decide whether additional measures and barrier management strategies are required to address unintended effects and to improve efficiency, effectiveness or acceptability
- Identify how barriers can be managed by package expansion and/or amendments
- Consider if changing or adding new primary measure(s) raise the overall policy package's effectiveness, efficiency and acceptability
- Consider if additional, secondary measures improve the package mitigating encountered barriers
- Consider expanding the policy scope and in that case consider new, additional interests of stakeholders
- Communicate benefits of additional measures if expanding the package

### **CHECKLIST QUESTIONS**

- Have potential barriers been identified?
- Have unintended effects been identified?
- Does the inventory of measures include additional measures that may assist managing barriers and unintended effects?
- Is it necessary to remove or amend measures?
- Will the transaction costs related to an adjustment of the package exceed the gain in efficiency and effectiveness obtained due to the changed package?

#### PRACTICAL EXAMPLE

There exist today several economic policy instruments aimed at reducing heavy vehicle transport on roads and sometimes also promoting a modal shift to rail and sea transport. An example of such an initiative is the heavy vehicle fees in Switzerland and Germany. The heavy vehicle fee in Switzerland is included in a large policy package of other measures. The main aim of the package was to push for a modal shift for freight transport from road to rail and to reduce the number of heavy vehicles crossing the Alps. In the original design the fee only covered infrastructure costs. Amendments were made to the calculation so as to also include external costs.

# **ACTOR INVOLVEMENT**

Actor Group	Degree of involvement	Recommended tasks
Politicians / decision makers	High	<ul> <li>Decide upon the usage of barrier management strategies</li> <li>Consider changing or adjust the package character to increase the effectiveness and efficiency and acceptability</li> </ul>
Public administration	High	<ul> <li>Overview resources and additional expenses due to barrier management strategies</li> </ul>
Stakeholders	High	<ul> <li>In case major changes are necessary an additional iteration with new stakeholders is advisable. This might occur if e.g. the policy scope is widened</li> </ul>
Independent experts	High	<ul> <li>Deliver information on the policy package effectiveness, efficiency, risks and uncertainty</li> <li>Recommend modifications of the policy package</li> </ul>